

# DRIVING AFFORDABLE, FOCUSED STRATEGIC CHANGE: KAPITI COUNCIL'S "TOP 10" FOR 2023/24

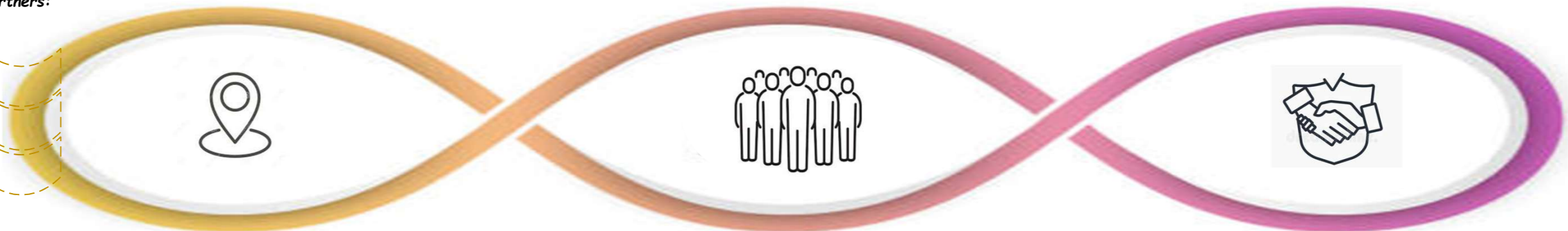


As your elected representatives, we will take action on the things that matter most to you. As we head into the Annual Plan for 2023/24, we will tighten our belt due to the tough economic times. We are committed to delivering the 'top 10' things that matter to you, annually to get the job done. But we want to make sure we hit the mark for you - feedback is welcomed on whether we have this list right. Ultimately, we want our services to support you, our businesses, community and environment to thrive no matter what comes our way.

Working with our mana whenua partners:



2023/24 Actions



**TARGETED ACTION**

Progress decision on Māori Ward.

PLACE			PEOPLE			PARTNERSHIP		
YOUR NEEDS	OUR PRIORITY	TARGETED ACTION	YOUR NEEDS	OUR PRIORITY	TARGETED ACTION	YOUR NEEDS	OUR PRIORITY	TARGETED ACTION
Looking after our rivers, streams, and oceans; and ensuring supporting infrastructure is resilient and in top condition.	<b>A</b> Develop a plan to address inland flooding and ponding - stormwater, infrastructure, and the impacts of 3-waters reforms.	<ul style="list-style-type: none"> <li>Deliver stormwater infrastructure program to upgrade systems, future-proof and increase drainage capacity.</li> <li>Use "whole-of-catchment" focus to manage quality, flow, and sediment levels.</li> </ul>	Supporting the rights of all people in Kapiti to connect and participate in community life now and in the future.	<b>D</b> Increase inclusive spaces and creative opportunities for all, and ensure intergenerational inequity is addressed.	<ul style="list-style-type: none"> <li>Build strong community centres, both precincts and physical buildings.</li> <li>Progressively refresh our townships, so that current and future generations bear the burden and benefits.</li> <li>Progress towards an Age-friendly Kapiti.</li> </ul>	Ensuring the community is involved in decisions about Kapiti's future.	<b>I</b> Create a shared vision for Kapiti.	<ul style="list-style-type: none"> <li>Set aspirations for Kapiti life in 2060+.</li> <li>Land a pathway for actioning change to achieve this vision, that is affordable and locally supported.</li> <li>Set goals to ensure we meet local need and report progress.</li> </ul>
Making the most of our land so that we meet the needs of current and future residents in a sustainable way.	<b>B</b> Implement a 'good' growth strategy that balances needs for housing & our environment, via appropriate district & regional spatial planning.	<ul style="list-style-type: none"> <li>Drive solutions around 'good growth' at the right place and pace for Kapiti, with room for open space.</li> <li>Work in partnership to ensure accountability for environmental goals.</li> <li>Improve safety, reach, &amp; accessibility of active mode transport network.</li> </ul>	Ensuring the Kapiti economy thrives, so that people can 'make a living' in our District.	<b>E</b> Enable residents to earn a living in Kapiti, through increased tourism and economic development.	<ul style="list-style-type: none"> <li>Land the Kapiti story.</li> <li>Refresh our DMP to refocus effort and increase tourism.</li> <li>Increase support for the tourism and hospitality industry.</li> </ul>	Ensuring Kapiti Council engages well, and delivers value locally.	<b>J</b> Lift mana and pride in KCDC's operational culture so that we deliver more value to you.	<ul style="list-style-type: none"> <li>Build a sense of community, recognise achievements and encourage professional development.</li> <li>Improve engagement and feedback to the community on what we do and why.</li> </ul>
A healthy, enhanced natural environment for us to live as a part of, so that we are resilient to climate change, as our population grows.	<b>C</b> Develop a climate strategy, to reach our bold emissions reduction goals, and an environment strategy to set out the state of the Environment, and how we enhance it.	<ul style="list-style-type: none"> <li>Introduce (publicly) an emissions reduction target by June 2023.</li> <li>Implement a Climate Strategy and Environment strategy to deliver on this and other targets.</li> <li>Be a role model - implement sustainable practices.</li> </ul>	Improving access to affordable, warm, dry and safe housing options that meets our local need.	<b>F</b> Implement the housing strategy.	<ul style="list-style-type: none"> <li>Progress a <i>Affordable*</i> Housing Entity or approach to improve access to housing.</li> <li>Improve older persons housing.</li> </ul>	Improving trust and confidence in our role and service for the community we serve.	<b>K</b> Support KCDC to remain on-track and improve accountability.	<ul style="list-style-type: none"> <li>Simplify reporting to share a dashboard of what's been achieved.</li> <li>Engage regularly on decisions that manage hazards or risk but impact rates.</li> <li>Optimise the use of funding to improve residents 'bang for buck'.</li> </ul>
			Improving our overall health through access to affordable health services in our community.	<b>H</b> Shape the design for a health strategy to create more coordination and more service.	<ul style="list-style-type: none"> <li>Take a lead advocacy role in local health, along with the community and iwi.</li> <li>Map local health need.</li> <li>Develop local solutions to health services.</li> <li>Set a health strategy.</li> </ul>			

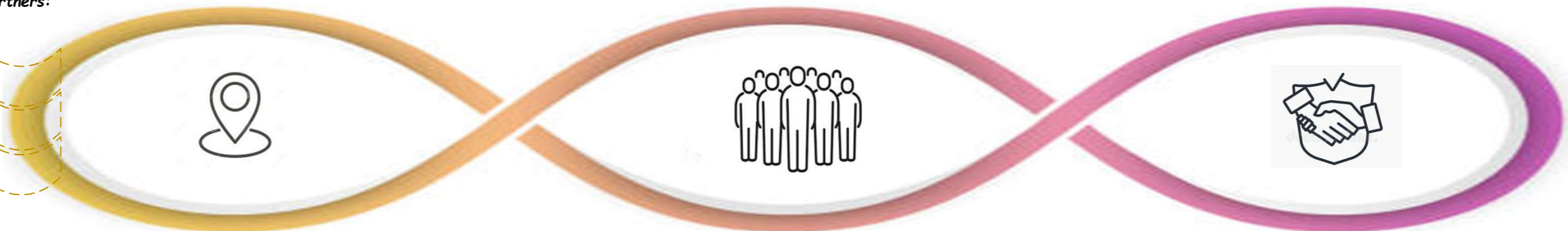
\* Affordable Housing options equate to 30% of average salary in the Kapiti community.

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Working with our mana whenua partners:



2024/25 Actions

PLACE			PEOPLE			PARTNERSHIP		
YOUR NEEDS	OUR PRIORITY	TARGETED ACTION	YOUR NEEDS	OUR PRIORITY	TARGETED ACTION	YOUR NEEDS	OUR PRIORITY	TARGETED ACTION
Looking after our rivers, streams, and oceans; and ensuring supporting infrastructure is resilient and in top condition.	<b>A</b> Develop a plan to address inland flooding and ponding - stormwater, infrastructure, and the impacts of 3-waters reforms.	<ul style="list-style-type: none"> <li>Set out a plan for the health and restoration of streams.</li> <li>Use "whole-of-catchment" focus to manage quality, flow, and sediment levels.</li> <li>Optimise water reforms, transition, incl delivery of infrastructure plans.</li> </ul>	Supporting the rights of all people in Kapiti to connect and participate in community life now and in the future.	<b>D</b> Increase inclusive spaces and creative opportunities for all, and ensure intergenerational inequity is addressed.	<ul style="list-style-type: none"> <li>Progress review of community safety and CPTED.</li> <li>Partner with iwi to progress 'by Maōri for all' solutions.</li> <li>Progress community hubs in Paraparaumu, Waikanae, and Oaki Libraries.</li> </ul>	Ensuring the community is involved in decisions about Kapiti's future.	<b>I</b> Create a shared vision for Kapiti.	<ul style="list-style-type: none"> <li>Land aspirations for Kapiti life in 2060+.</li> <li>Secure central government &amp; other funding sources.</li> <li>Introduce a 'master plan' to deliver on our aspirations.</li> <li>Review our ratings system.</li> </ul>
Making the most of our land so that we meet the needs of current and future residents in a sustainable way.	<b>B</b> Implement a 'good' growth strategy that balances needs for housing & our environment, via appropriate district & regional spatial planning.	<ul style="list-style-type: none"> <li>Revisit implementation of Te Tupu Pau so that environmental wellbeing and open spaces are optimised.</li> <li>Take a more balanced regulatory approach to consenting to drive 'good growth'.</li> </ul>	Ensuring the Kapiti economy thrives, so that people can 'make a living' in our District.	<b>E</b> Enable residents to earn a living in Kapiti, through increased tourism and economic development.	<ul style="list-style-type: none"> <li>Refresh the economic development strategy.</li> <li>Implement the workforce strategy.</li> </ul>	Ensuring Kapiti Council engages well, and delivers value locally.	<b>J</b> Lift mana and pride in KCDC's operational culture so that we deliver more value to you.	<ul style="list-style-type: none"> <li>Create meaningful engagement with central government.</li> <li>Introduce 'values-based' engagement approach and goals, on the back of engagement with communities.</li> </ul>
A healthy, enhanced natural environment for us to live as a part of, so that we are resilient to climate change, as our population grows.	<b>C</b> Develop a climate strategy, to reach our bold emissions reduction goals, and an environment strategy to set out the state of the Environment, and how we enhance it.	<ul style="list-style-type: none"> <li>Introduce climate and environment action plan.</li> <li>Report on state of the environment.</li> <li>Activate community response to waste minimisation and management.</li> <li>Be a role model - implement sustainable practices.</li> <li>Improve access to 'active' public transport to reduce emissions.</li> </ul>	Improving access to affordable, warm, dry and safe housing options that meets our local need.	<b>F</b> Implement the housing strategy.	<ul style="list-style-type: none"> <li>Introduce the new <i>Affordable* Housing Entity</i> or approach to improve access to long-term housing options.</li> <li>Develop older persons housing.</li> </ul>	Improving trust and confidence in our role and service for the community we serve.	<b>K</b> Support KCDC to remain on-track and improve accountability.	<ul style="list-style-type: none"> <li>Report meaningfully on progress incl our effectiveness in addressing 'need' and improving wellbeing.</li> <li>Review the strategic use of debt to optimise investment, rather than spending.</li> </ul>
			Improving our overall health through access to affordable health services in our community.	<b>H</b> Shape the design for a health strategy to create more coordination and more service.	<ul style="list-style-type: none"> <li>Advocate local solutions to health needs to central government and Ministers.</li> <li>Implement the health strategy action plan.</li> </ul>			

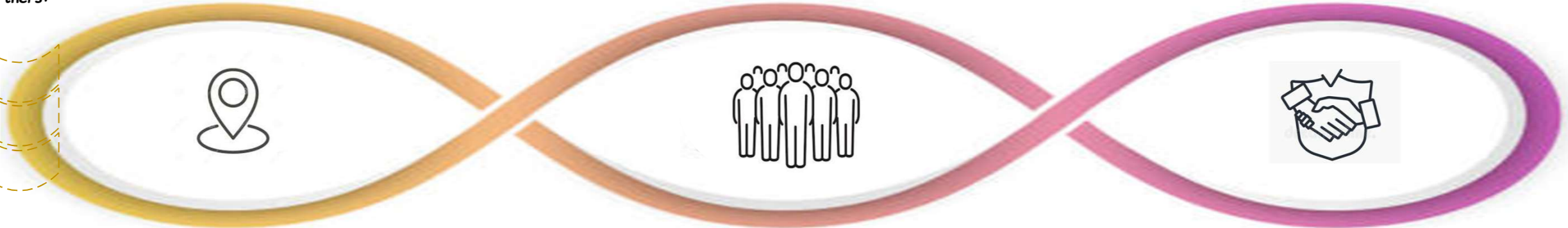
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Working with our mana whenua partners:



## TARGETED ACTION

Develop our local government response via a 'Te Tirti approach'

2025/26 Actions

PLACE			PEOPLE			PARTNERSHIP		
YOUR NEEDS	OUR PRIORITY	TARGETED ACTION	YOUR NEEDS	OUR PRIORITY	TARGETED ACTION	YOUR NEEDS	OUR PRIORITY	TARGETED ACTION
Looking after our rivers, streams, and oceans; and ensuring supporting infrastructure is resilient and in top condition.	<b>A</b> Develop a plan to address inland flooding and ponding - stormwater, infrastructure, and the impacts of 3-waters reforms.	<ul style="list-style-type: none"> <li>Implement Kapiti Whaitua recs and Greater Wellington regional plan change requirements.</li> <li>Introduce working arrangements with the new water entity to optimise our ecosystem.</li> </ul>	Supporting the rights of all people in Kapiti to connect and participate in community life now and in the future.	<b>D</b> Increase inclusive spaces and creative opportunities for all, and ensure intergenerational inequity is addressed.	<ul style="list-style-type: none"> <li>Introduce the creativity and heritage strategy, with joint funding arrangements with central government.</li> <li>Report on inclusion and accessibility goals, and intergenerational inequity.</li> </ul>	Ensuring the community is involved in decisions about Kapiti's future.	<b>I</b> Create a shared vision for Kapiti.	<ul style="list-style-type: none"> <li>Release Vision Kapiti to 2060+.</li> <li>Introduce other funding streams.</li> <li>Identify wider funding options within community, eg Te Raukura</li> <li>Implement the Vision Kapiti 'master plan'.</li> </ul>
Making the most of our land so that we meet the needs of current and future residents in a sustainable way.	<b>B</b> Implement a 'good' growth strategy that balances needs for housing & our environment, via appropriate district & regional spatial planning.	<ul style="list-style-type: none"> <li>Work with partners on next steps for the Airport incl updating the regional policy statement.</li> <li>Extend the CDO to ensure infrastructure for growth (incl jobs, health, education, transport) is planned across the District.</li> </ul>	Ensuring the Kapiti economy thrives, so that people can 'make a living' in our District.	<b>E</b> Enable residents to earn a living in Kapiti, through increased tourism and economic development.	<ul style="list-style-type: none"> <li>Implement the economic development strategy.</li> <li>Support and nurture the EDKB.</li> <li>Review regulatory fees structure.</li> </ul>	Ensuring Kapiti Council engages well, and delivers value locally.	<b>J</b> Lift mana and pride in KCDC's operational culture so that we deliver more value to you.	<ul style="list-style-type: none"> <li>Introduce new feedback approach to ensure values-based engagement goals are achieved.</li> <li>Support participation in engagement.</li> <li>Report on progress to achieve trust and confidence goals.</li> </ul>
A healthy, enhanced natural environment for us to live as a part of, so that we are resilient to climate change, as our population grows.	<b>C</b> Develop a climate strategy, to reach our bold emissions reduction goals, and an environment strategy to set out the state of the Environment, and how we enhance it.	<ul style="list-style-type: none"> <li>Introduce new coastal and flood risk rules that address CAP recs.</li> <li>Determine climate adaptation actions for future years.</li> <li>Implement Climate and Environment action plans to deliver on goals.</li> <li>Be a role model - implement sustainable practices.</li> </ul>	Improving access to affordable, warm, dry and safe housing options that meets our local need.	<b>F</b> Implement the housing strategy.	<ul style="list-style-type: none"> <li>Improve access to social housing through partnership.</li> <li>Introduce older persons housing strategy incl Councils role in housing.</li> </ul>	Improving trust and confidence in our role and service for the community we serve.	<b>K</b> Support KCDC to remain on-track and improve accountability.	<ul style="list-style-type: none"> <li>Assess community 'happiness' and gaps in meeting 'needs'.</li> <li>Be transparent about decisions that impact rates now and in the future.</li> <li>Optimise the use of funding to improve effectiveness.</li> </ul>
			Improving our overall health through access to affordable health services in our community.	<b>H</b> Shape the design for a health strategy to create more coordination and more service.	<ul style="list-style-type: none"> <li>Advocate local solutions to health needs.</li> <li>Implement the health strategy action plan.</li> </ul>			

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