	23/24*	Year 1 24/25	Year 2 25/26	Year 3 26/27	Year 4 27/28	Year 5 28/29	Year 6 29/30	Year 7 30/31	Year 8 31/32	Year 9 32/33	Year 10 33/34
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
Revenue											
Rates	88,735	104,806	113,416	122,671	132,730	143,576	155,312	168,003	181,570	196,407	212,45
Fees and charges	12,665	12,590	12,187	11,811	12,066	12,366	12,646	12,955	13,237	13,511	13,78
Grants and subsidies	18,931	18,475	19,769	22,521	24,167	11,437	10,415	11,659	12,211	11,489	12,62
Development and financial contributions revenue	3,865	4,242	6,060	6,269	6,484	6,700	6,917	7,133	7,357	7,580	7,80
Other operating revenue	38,459	515	633	31,269	593	654	619	631	695	656	66
Total revenue excluding gains	162,655	140,628	152,065	194,541	176,040	174,733	185,909	200,381	215,070	229,643	247,33
Expenses											
Operating expenses	78,217	82,798	106,537	88,310	91,961	95,149	98,562	101,750	106,697	111,009	115,82
Depreciation and amortisation	29,076	34,601	37,654	40,722	43,331	46,855	49,388	51,535	53,210	56,066	57,90
Total expenses	107,293	117,399	144,191	129,032	135,292	142,004	147,950	153,285	159,907	167,075	173,72
nterest											
Interest income	3,915	3,723	3,466	3,657	3,889	4,072	4,346	4,346	4,346	4,346	4,34
Finance expense	12,838	14,690	15,502	17,138	19,325	21,614	24,062	24,157	23,647	22,880	21,36
Total interest expense	(8,923)	(10,967)	(12,036)	(13,481)	(15,436)	(17,542)	(19,716)	(19,811)	(19,301)	(18,534)	(17,01
OPERATING SURPLUS/(DEFICIT)	46,439	12,262	(4,162)	52,028	25,312	15,187	18,243	27,285	35,862	44,034	56,59
Unrealised gains/(losses)											
Unrealised gain/(loss) on revaluation of financial derivatives	746	798	532	399	798	665	266	(266)	(399)	(399)	(1,19
Total unrealised gains/(losses)	746	798	532	399	798	665	266	(266)	(399)	(399)	(1,19
NET OPERATING SURPLUS/(DEFICIT)	47,185	13,060	(3,630)	52,427	26,110	15,852	18,509	27,019	35,463	43,635	55,39
Other comprehensive revenue and expense											
Unrealised gain/(loss) from revaluation of property, plant and equipment	43,169	127,919	64,200	64,333	30,065	99,304	31,515	68,852	60,577	69,908	32,4
Total other comprehensive revenue and expense	43,169	127,919	64,200	64,333	30,065	99,304	31,515	68,852	60,577	69,908	32,4
OTAL COMPREHENSIVE REVENUE AND EXPENSE	90,354	140,979	60,570	116,760	56,175	115,156	50,024	95,871	96,040	113,543	87,8

^{*}As per 2023/24 Annual Plan

Prospective statement of changes in net assets/equity											
		Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
	23/24*	24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33	33/34
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
Opening Equity	1,750,600	2,019,067	2,160,046	2,220,616	2,337,376	2,393,550	2,508,706	2,558,729	2,654,602	2,750,640	2,864,18
ACCUMULATED FUNDS											
Opening accumulated funds	647,009	727,986	739,137	733,517	784,851	810,628	829,159	848,322	876,600	909,200	955,22
Operating surplus/(deficit)	47,185	13,060	(3,630)	52,427	26,110	15,852	18,509	27,019	35,463	43,635	55,39
Transfers to reserves and special funds	(2,456)	(2,776)	(3,565)	(3,673)	(3,785)	(3,897)	(4,009)	(4,121)	(4,237)	(4,353)	(4,472
Transfers from reserves and special funds	3,325	868	1,574	2,581	3,451	6,576	4,663	5,380	1,375	6,746	4,19
Transfers from revaluation reserve	-	-	-	-	-	-	-	-	-	-	
Closing accumulated funds	695,063	739,138	733,516	784,852	810,627	829,159	848,322	876,600	909,201	955,228	1,010,34
RESERVES AND SPECIAL FUNDS											
Opening reserves and special funds	13,302	10,848	12,756	14,747	15,839	16,173	13,493	12,839	11,581	14,443	12,05
Transfer to accumulated funds	(3,325)	(868)	(1,574)	(2,581)	(3,451)	(6,576)	(4,663)	(5,380)	(1,375)	(6,746)	(4,193
Transfer from accumulated funds	2,456	2,776	3,565	3,673	3,785	3,897	4,009	4,121	4,237	4,353	4,47
Closing reserves and special funds	12,433	12,756	14,747	15,839	16,173	13,494	12,839	11,580	14,443	12,050	12,32
REVALUATION RESERVE											
Opening revaluation reserve	1,090,289	1,280,233	1,408,152	1,472,352	1,536,685	1,566,750	1,666,053	1,697,568	1,766,421	1,826,997	1,896,90
Revaluation of property, plant and equipment	43,169	127,919	64,200	64,333	30,065	99,304	31,515	68,852	60,577	69,908	32,41
Transfers from reserves and special funds	-	-	-	-	-	-	-	-	-	-	
Closing revaluation reserve	1,133,458	1,408,152	1,472,352	1,536,685	1,566,750	1,666,054	1,697,568	1,766,420	1,826,998	1,896,905	1,929,32
CLOSING EQUITY	1,840,954	2,160,046	2,220,615	2,337,376	2,393,550	2,508,707	2,558,729	2,654,600	2,750,642	2,864,183	2,951,99

^{*}As per 2023/24 Annual Plan

Prospective statement of financial position											
		Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
	23/24*	24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33	33/34
Current Assets	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
Cash and cash equivalents	7,875	17,851	15,977	14,670	23,407	21,684	18,116	13,682	12,574	16,467	12,031
Trade and other receivables	15,282	19,049	20,576	22,168	23,815	23,647	25,160	27,105	29,079	31,038	33,416
Inventories	169	163	167	171	175	180	184	188	192	197	201
Other financial assets	61,185	61,410	61,365	61,500	61,500	61,500	61,750	61,875	61,875	62,625	61,500
Loans	26	522	19	16	16	15	15	15	14	14	14
Non-current assets held for sale	-	-	-	-	-	-	-	-	-	-	-
Derviative financial instruments	139	1,747	1,849	1,925	2,077	2,203	2,254	2,203	2,127	2,051	1,823
Total current assets	84,676	100,742	99,953	100,450	110,990	109,229	107,479	105,068	105,861	112,392	108,985
Non-Current Assets											
Property plant and equipment	2,066,504	2,419,230	2,500,857	2,633,493	2,712,173	2,853,428	2,913,674	3,001,523	3,084,849	3,180,554	3,226,733
Forestry assets	30	28	29	29	29	29	29	29	29	29	29
Intangible assets	5,555	6,045	5,157	4,341	3,703	3,159	3,070	3,203	2,987	2,943	2,718
Other financial assets	6,285	7,123	7,758	8,133	8,883	9,508	9,508	9,133	8,758	7,633	7,633
Loans Derviative financial instruments	224 13,216	171 7,426	153 7,857	137 8,180	121 8,826	106 9,364	91 9,579	77 9,364	63 9,041	49 8,718	35 7,749
Derviative infancial instruments	13,210	7,420	7,007	0,100	0,020	9,304	9,579	9,304	9,041	0,710	7,749
Total non-current assets	2,091,814	2,440,023	2,521,811	2,654,313	2,733,735	2,875,594	2,935,951	3,023,329	3,105,727	3,199,926	3,244,897
TOTAL ASSETS	2,176,490	2,540,765	2,621,764	2,754,763	2,844,725	2,984,823	3,043,430	3,128,397	3,211,588	3,312,318	3,353,882
Current Liabilities											
Trade and other payables	13,335	27,860	28,269	29,411	33,111	32,969	31,445	30,420	32,451	34,505	33,115
Employee benefit	2,997	4,318	4,394	4,535	4,670	4,808	4,950	5,096	5,243	5,399	5,559
Deposits Personings	1,619 60,000	1,613	1,650	1,690	1,731	1,773	1,815	1,857	1,900	1,943	1,988
Borrowings Provisions	105	60,000 96	60,000 88	60,000 96	60,000 99	60,000 83	60,000 75	60,000 73	60,000 70	60,000 72	60,000 66
Derivative financial instruments	-	-	-	-	-	-	-	-	-	-	-
Total current liabilities	78,056	93,887	94,401	95,732	99,611	99,633	98,285	97,446	99,664	101,919	100,728
Non-Current Liabilities	7 0,000	00,001	01,101	00,702	00,011	00,000	00,200	01,110	00,001	101,010	100,720
Employee benefit	195	162	165	170	175	180	186	191	197	202	208
Borrowings	255,000	285,000	305,000	320,000	350,000	375,000	385,000	375,000	360,000	345,000	300,000
Provisions	2,285	1,671	1,582	1,486	1,388	1,305	1,230	1,158	1,087	1,015	949
Derivative financial instruments	-	-	-	-	-	-	-	-	-	-	-
Total non-current liabilities	257,480	286,833	306,747	321,656	351,563	376,485	386,416	376,349	361,284	346,217	301,157
TOTAL LIABILITIES	335,536	380,720	401,148	417,388	451,174	476,118	484,701	473,795	460,948	448,136	401,885
Public Equity											
Accumulated funds	695,063	739,137	733,517	784,851	810,628	829,159	848,322	876,600	909,200	955,227	1,010,345
Reserves and special funds	12,433	12,756	14,747	15,839	16,173	13,493	12,839	11,581	14,443	12,050	12,329
Revaluation reserve	1,133,458	1,408,152	1,472,352	1,536,685	1,566,750	1,666,053	1,697,568	1,766,421	1,826,997	1,896,905	1,929,323
TOTAL PUBLIC EQUITY	1,840,954	2,160,045	2,220,616	2,337,375	2,393,551	2,508,705	2,558,729	2,654,602	2,750,640	2,864,182	2,951,997
TOTAL LIABILITIES AND PUBLIC EQUITY	2,176,490	2,540,765	2,621,764	2,754,763	2,844,725	2,984,823	3,043,430	3,128,397	3,211,588	3,312,318	3,353,882

^{*}As per 2023/24 Annual Plan

		Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
	23/24*	24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33	33/34
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
Cash flows from operating activities										·	
Cash was provided from:											
Kapiti Coast District Council rates	87,935	102,757	112,383	121,560	131,523	142,275	153,904	166,480	179,942	194,626	210,52
Grants and subsidies	6,773	3,883	3,655	3,781	3,991	4,111	4,222	4,358	4,384	4,486	4,60
nterest received	3,837	3,769	3,476	3,649	3,880	4,065	4,335	4,346	4,346	4,346	4,34
Charges and fees	17,534	17,305	18,695	18,686	19,085	19,651	20,126	20,655	21,220	21,692	22,19
GST (net)	(185)	61	(169)	112	165	(27)	(193)	(169)	35	42	(216
	115,894	127,775	138,040	147,788	158,644	170,075	182,394	195,670	209,927	225,192	241,45
Cash was applied to:											
Payments to employees and suppliers	84,298	80,783	84,669	87,423	88,605	95,258	100,048	102,704	104,774	109,048	117,06
	84,298	80,783	84,669	87,423	88,605	95,258	100,048	102,704	104,774	109,048	117,06
Net Cash inflow from operating activities	31,596	46,992	53,371	60,365	70,039	74,817	82,346	92,966	105,153	116,144	124,39
Cash flows from investing activities											
Cash was provided from:											
nvestment maturities	61,188	61,222	61,935	61,384	61,516	61,516	61,515	61,765	61,890	61,889	62,63
Proceeds from sale of assets held for sale	-	-	-	-	-	-	-	-	-	-	
Proceeds from capital grants	11,347	14,597	15,959	18,410	19,979	8,854	6,315	7,152	7,761	7,090	7,890
	72,535	75,819	77,894	79,794	81,495	70,370	67,830	68,917	69,651	68,979	70,529
Cash was applied to:											
Construction and purchase of property, plant and equipment and intangibles	65,000	75,440	75,666	77,518	91,309	88,262	78,030	70,664	75,744	81,819	71,436
Purchase of investments	62,390	62,268	62,004	61,875	62,250	62,125	61,750	61,500	61,500	61,500	61,500
	127,390	137,708	137,670	139,393	153,559	150,387	139,780	132,164	137,244	143,319	132,930
Net cash from investing activities	(54,855)	(61,889)	(59,776)	(59,599)	(72,064)	(80,017)	(71,950)	(63,247)	(67,593)	(74,340)	(62,407
Cash flows from financing activities											
Cash was provided from:											
Long-term borrowing	95,000	90,000	80,000	75,000	90,000	85,000	70,000	60,000	60,000	60,000	60,00
	95,000	90,000	80,000	75,000	90,000	85,000	70,000	60,000	60,000	60,000	60,00
Cash was applied to:											
nterest paid	12,733	14,675	15,469	17,073	19,238	21,523	23,964	24,153	23,668	22,911	21,42
_ong-term borrowing	55,000	60,000	60,000	60,000	60,000	60,000	60,000	70,000	75,000	75,000	105,00
•	67,733	74,675	75,469	77,073	79,238	81,523	83,964	94,153	98,668	97,911	126,42
Net Cash inflow from financing activities	27,267	15,325	4,531	(2,073)	10,762	3,477	(13,964)	(34,153)	(38,668)	(37,911)	(66,421
vot Oash lilliow IIOIII IIIIanoing activities	21,201	13,323	4,001	(2,073)	10,702	5,411	(10,804)	(J 4 , 1JJ)	(30,000)	(37,311)	(00,421
Net increase/(decrease) in cash and cash equivalents	4,008	428	(1,874)	(1,307)	8,737	(1,723)	(3,568)	(4,434)	(1,108)	3,893	(4,436
Total cash and cash equivalents at 1 July	3,867	17,423	17,851	15,977	14,670	23,407	21,684	18,116	13,682	12,574	16,46
Total odon and odon equivalents at 1 day	3,007	17,720	17,001	10,011	17,070	20,401	21,004	10,110	10,002	12,014	10,40
NET CASH AND CASH EQUIVALENTS AT END OF THE PERIOD	7,875	17,851	15,977	14,670	23,407	21,684	18,116	13,682	12,574	16,467	12,03

^{*}As per 2023/24 Annual Plan

Prospective statement of reserve and special funds

Reserves are held to ensure that funds received for a specified purpose are applied to that purpose and any surplus result is managed in accordance with the purpose for which the reserve was established. The Council holds seven reserves, of which three are classified as restricted reserves. Restricted reserves are subject to rules under legal obligation that restrict the uses to which Council may apply the funds. The remaining Council created reserves are discretionary reserves which have been established for the fair and transparent use of funds. Reserves are not separately held in cash and the funds are managed as part of the Council's treasury management activities.

Below is a list of current reserves held by Council, outlining the purpose for holding each reserve as well as the activity to which the reserve relates to.

	Prospective Opening Balance	Revenue/	Expenditure/	Prospective Closing Balance
	1 July 2024	Transfers from Accumulated	Transfers to Accumulated funds	30 June 2034
	\$000	funds \$000	\$000	\$000
Council Restricted Reserves	4000	Ψ000	4000	4000
Waikanae Property Fund				
The purpose of the reserve is to fund improvements to Council-				
owned properties in Waikanae. The source of funds is the proceeds from the sale of other Council property in the Waikanae Ward	400	404		204
(excluding district wide funded properties).	180	104	-	284
Waikanae Capital Improvement Fund				
The purpose of the reserve is to fund capital improvements in the				
Waikanae Ward and also to provide capital grants to Waikanae organisations in accordance with approved criteria. The source of				
funds is the Waikanae Ward's share of the property assets of the	899	544	(448)	995
Horowhenua County Council and interest earned on the capital				
sum.				
Plant Purchase and Renewal Fund				
The purpose of the reserve is to fund ongoing replacement of plant				
and vehicles when required. The reserve is funded from the	916	3,500	(4,079)	337
depreciation charges on current plant and vehicles.	310	0,000	(4,070)	007
Total Council Restricted Reserves	1,995	4,148	(4,527)	1,616
	1,550	,,,,,,	(1,521)	1,070
Council Created Reserves				
Roading Reserve Upgrading Contributions				
The purpose of the reserve is to fund road upgrading works. The				
source of funds is the road upgrading development contributions	-	-	-	-
from developers and interest earned.				
Contingency Fund				
The purpose of the reserve is to fund unexpected expenditure				
across the District, e.g. leaky home claims, flood events and	518	154	_	672
insurance excess. The source of funds includes rates and rates penalties.				• • •
Paekākāriki Campe Estate				
The purpose of the reserve is to fund administration of the				
Paekākāriki Campe Estate for the benefit of the youth of Kāpiti. The				
source of the funds is the proceeds from sale of the property owned	113	65	-	178
by Mr Campe plus interest earned on the capital sum.				
Financial Contribution Reserve				
Financial contributions are a contribution of money, land, or a				
combination of both. The purpose of a financial contribution				
(consisting mainly of reserves contributions) is to address the				
specific adverse effects generated by a land use activity or				
subdivision. This includes effects on open spaces and reserves, upgrading off-site infrastructure, before programmed works that will	8,222	34,520	(32,880)	9,863
address any environmental effects created by the proposed	0,222	04,020	(02,000)	0,000
development; significant heritage and ecological features; and				
riparian margins.				
Total Council Created Reserves	8,853	34,739	(32,880)	10,713
Total Reserve and Special Funds	10,848	38,887	(37.407)	12,329
Total Reserve and Special Funds	10,648	30,887	(37,407)	12,329