

WHERE WE'RE HEADED

Our strategic direction – E ahu ana tātou ki hea

OUR VISION TOITŪ KĀPITI

Supporting sustainable development and communities by a strengthened focus on place, people, and partnership.

OUR COMMUNITY OUTCOMES

Our community outcomes help us respond to our challenges and keep our focus on what matters most – the cultural, economic, environmental, and social wellbeing of all the people in our district.

Working with our mana whenua partners

We are committed to our partnership with mana whenua, and ensuring we address and prioritise issues of importance for our iwi partners. Appointed mana whenua representatives have a seat at our governance table, and we work together in mana-enhancing ways for our community.



Place

Our place is resilient and liveable for current and future generations.

Our natural environment, water, land, and infrastructure remains accessible, well maintained and protected from degradation, including climate change impacts as we grow.

People

Tāngata/people are supported to live, work, and play in our district.

Our people have access to services, resources, and opportunities that enable them to lead healthy, fulfilling lives and feel connected within their communities.

Partnership

We partner with others to connect, facilitate, and advocate for the good of all in Kāpiti.

Our community is involved in decisions that affect Kāpiti, and business, government, and community groups work together to ensure resources and funds support our economic needs.

These outcomes are our focus for this Long-term Plan 2024–34 (LTP), with our financial and infrastructure strategies underpinning how we'll achieve them.

DRIVING AFFORDABLE, FOCUSED STRATEGIC CHANGE: KĀPITI COUNCIL'S "TOP 10" FOR 2023/24



As your elected representatives, we will take action on the things that matter most to you. In 2023/24 we aimed to tighten our belt due to the tough economic times. We made a commitment to deliver on the 'top 10' things that matter to you, annually, to get the job done. Ultimately, we want our services to support you, our businesses, community and environment to thrive no matter what comes our way.

Working with our mana whenua partners:



TARGETED ACTION

Progress decision on Māori Ward.

PLACE			PEOPLE			PARTNERSHIP		
YOUR NEEDS	OUR PRIORITY	TARGETED ACTION	YOUR NEEDS	OUR PRIORITY	TARGETED ACTION	YOUR NEEDS	OUR PRIORITY	TARGETED ACTION
Looking after our rivers, streams, and oceans: and ensuring supporting infrastructure is resilient and in top condition.	A Develop a plan to address inland flooding and ponding - stormwater, infrastructure, and the impacts of 3-waters reforms.	<ul style="list-style-type: none"> Deliver stormwater infrastructure program to upgrade systems, future-proof and increase drainage capacity. Use "whole-of-catchment" focus to manage quality, flow, and sediment levels. 	Supporting the rights of all people in Kāpiti to connect and participate in community life now and in the future.	D Increase inclusive spaces and creative opportunities for all, and ensure intergenerational inequity is addressed.	<ul style="list-style-type: none"> Build strong community centres, both precincts and physical buildings. Progressively refresh our townships, so that current and future generations bear the burden and benefits. Progress towards an Age-friendly Kāpiti. 	Ensuring the community is involved in decisions about Kāpiti's future.	H Create a shared vision for Kāpiti.	<ul style="list-style-type: none"> Set aspirations for Kāpiti life in 2060+. Land a pathway for actioning change to achieve this vision, that is affordable and locally supported. Set goals to ensure we meet local need and report progress.
Making the most of our land so that we meet the needs of current and future residents in a sustainable way.	B Implement a 'good' growth strategy that balances needs for housing & our environment, via appropriate district & regional spatial planning.	<ul style="list-style-type: none"> Drive solutions around 'good growth' at the right place and pace for Kāpiti, with room for open space. Work in partnership to ensure accountability for environmental goals. Improve safety, reach, & accessibility of active mode transport network. 	Ensuring the Kāpiti economy thrives, so that people can 'make a living' in our District.	E Enable residents to earn a living in Kāpiti, through increased tourism and economic development.	<ul style="list-style-type: none"> Land the Kāpiti story. Refresh our DMP to refocus effort and increase tourism. Increase support for the tourism and hospitality industry. 	Ensuring Kāpiti Council engages well, and delivers value locally.	I Lift mana and pride in KCDC's operational culture so that we deliver more value to you.	<ul style="list-style-type: none"> Build a sense of community, recognise achievements and encourage professional development. Improve engagement and feedback to the community on what we do and why.
A healthy, enhanced natural environment for us to live as a part of, so that we are resilient to climate change, as our population grows.	C Develop a climate strategy, to reach our bold emissions reduction goals, and an environment strategy to set out the state of the Environment, and how we enhance it.	<ul style="list-style-type: none"> Introduce (publicly) an emissions reduction target by June 2023. Implement a Climate Strategy and Environment strategy to deliver on this and other targets. Be a role model - implement sustainable practices. 	Improving access to affordable, warm, dry and safe housing options that meet our local need.	F Implement the housing strategy.	<ul style="list-style-type: none"> Progress Affordable* Housing Entity or approach to improve access to housing. Improve older persons housing. 	Improving trust and confidence in our role and service for the community we serve.	J Support KCDC to remain on-track and improve accountability.	<ul style="list-style-type: none"> Simplify reporting to share a dashboard of what's been achieved. Engage regularly on decisions that manage hazards or risk but impact rates. Optimise the use of funding to improve residents' 'bang for buck'.
			Improving our overall health through access to affordable health services in our community.	G Shape the design for a health strategy to create more coordination and more service.	<ul style="list-style-type: none"> Take a lead advocacy role in local health, along with the community and iwi. Map local health need. Develop local solutions to health services. Set a health strategy. 			

* Affordable Housing options equate to 30% of average salary in the Kāpiti community.

DRIVING AFFORDABLE, FOCUSED STRATEGIC CHANGE: KĀPITI COUNCIL'S "TOP 10" FOR 2024/25



As your elected representatives, we will take action on the things that matter most to you. In our Long-Term Plan for 2024-34, we note we will continue to tighten our belt due to the tough economic times. We are committed to delivering the 'top 10' things that matter to you, annually, to get the job done. We have undertaken a series of engagements to ensure we've hit the mark and to confirm the list is right. Ultimately, we want our services to support you, our businesses, community and environment to thrive no matter what comes our way.

Working with our mana whenua partners:



TARGETED ACTION

Refresh our Partnership Agreement

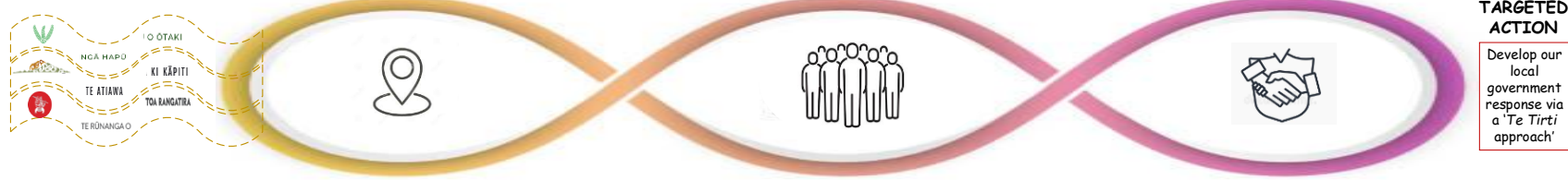
PLACE			PEOPLE			PARTNERSHIP		
YOUR NEEDS	OUR PRIORITY	TARGETED ACTION	YOUR NEEDS	OUR PRIORITY	TARGETED ACTION	YOUR NEEDS	OUR PRIORITY	TARGETED ACTION
Looking after our rivers, streams, and oceans; and ensuring supporting infrastructure is resilient and in top condition.	A Develop a plan to address inland flooding and ponding - stormwater, infrastructure, and the impacts of 3-waters reforms.	<ul style="list-style-type: none"> Set out a plan for the health and restoration of streams. Use "whole-of-catchment" focus to manage quality, flow, and sediment levels. Optimise water reforms, transition, incl delivery of infrastructure plans. 	Supporting the rights of all people in Kāpiti to connect and participate in community life now and in the future.	D Increase inclusive spaces and creative opportunities for all, and ensure intergenerational inequity is addressed.	<ul style="list-style-type: none"> Progress review of community safety and CPTED. Partner with iwi to progress 'by Māori for all' solutions. Progress community hubs in Paraparaumu, Waikanae, and Otaki Libraries. 	Ensuring the community is involved in decisions about Kāpiti's future.	H Create a shared vision for Kāpiti.	<ul style="list-style-type: none"> Land aspirations for Kāpiti life in 2060+. Secure central government & other funding sources. Introduce a 'master plan' to deliver on our aspirations. Review our ratings system.
Making the most of our land so that we meet the needs of current and future residents in a sustainable way.	B Implement a 'good' growth strategy that balances needs for housing & our environment, via appropriate district & regional spatial planning.	<ul style="list-style-type: none"> Revisit implementation of Te Tupu Pai so that environmental wellbeing and open spaces are optimised. Take a more balanced regulatory approach to consenting to drive 'good growth'. 	Ensuring the Kāpiti economy thrives, so that people can 'make a living' in our District.	E Enable residents to earn a living in Kāpiti, through increased tourism and economic development.	<ul style="list-style-type: none"> Refresh the economic development strategy. Implement the workforce strategy. 	Ensuring Kāpiti Council engages well, and delivers value locally.	I Lift mana and pride in KCDC's operational culture so that we deliver more value to you.	<ul style="list-style-type: none"> Create meaningful engagement with central government. Introduce 'values-based' engagement approach and goals, on the back of engagement with communities.
A healthy, enhanced natural environment for us to live as a part of, so that we are resilient to climate change, as our population grows.	C Develop a climate strategy, to reach our bold emissions reduction goals, and an environment strategy to set out the state of the Environment, and how we enhance it.	<ul style="list-style-type: none"> Introduce climate and environment action plan. Report on state of the environment. Activate community response to waste minimisation and management. Be a role model - implement sustainable practices. Improve access to 'active' public transport to reduce emissions. 	Improving access to affordable, warm, dry and safe housing options that meet our local need.	F Implement the housing strategy.	<ul style="list-style-type: none"> Introduce the new <i>Affordable* Housing Entity</i> or approach to improve access to long-term housing options. Develop older persons housing. 	Improving trust and confidence in our role and service for the community we serve.	J Support KCDC to remain on-track and improve accountability.	<ul style="list-style-type: none"> Report meaningfully on progress including our effectiveness in addressing 'need' and improving wellbeing. Review the strategic use of debt to optimise investment, rather than spending.
			Improving our overall health through access to affordable health services in our community.	G Shape the design for a health strategy to create more coordination and more service.	<ul style="list-style-type: none"> Advocate local solutions to health needs to central government and Ministers. Implement the health strategy action plan. 			

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DRIVING AFFORDABLE, FOCUSED STRATEGIC CHANGE: KĀPITI COUNCIL'S "TOP 10" FOR 2025/26

As your elected representatives, we will take action on the things that matter most to you. In 2023/24 we aimed to tighten our belt due to the tough economic times. We made a commitment to deliver on the 'Top 10' things that matter to you, annually, to get the job done. Ultimately, we want our services to support you, our businesses, community and environment to thrive no matter what comes our way.

Working with our mana whenua partners:



PLACE			PEOPLE			PARTNERSHIP		
YOUR NEEDS	OUR PRIORITY	TARGETED ACTION	YOUR NEEDS	OUR PRIORITY	TARGETED ACTION	YOUR NEEDS	OUR PRIORITY	TARGETED ACTION
Looking after our rivers, streams, and oceans; and ensuring supporting infrastructure is resilient and in top condition.	A Develop a plan to address inland flooding and ponding - stormwater, infrastructure, and the impacts of 3-waters reforms.	<ul style="list-style-type: none"> Implement Kāpiti Whaitua recs and Greater Wellington regional plan change requirements. Introduce working arrangements with the new water entity to optimise our ecosystem. 	Supporting the rights of all people in Kāpiti to connect and participate in community life now and in the future.	D Increase inclusive spaces and creative opportunities for all, and ensure intergenerational inequity is addressed.	<ul style="list-style-type: none"> Introduce the Culture and Creativity Strategy. Report on inclusion and accessibility goals, and intergenerational inequity. 	Ensuring the community is involved in decisions about Kāpiti's future.	I Create a shared vision for Kāpiti.	<ul style="list-style-type: none"> Release Vision Kāpiti to 2060+. Introduce other funding streams. Identify wider funding options within community, eg Te Raukura Implement the Vision Kāpiti 'master plan'.
Making the most of our land so that we meet the needs of current and future residents in a sustainable way.	B Implement a 'good' growth strategy that balances needs for housing & our environment, via appropriate district & regional spatial planning.	<ul style="list-style-type: none"> Work with partners on next steps for the Airport incl updating the regional policy statement. Extend the CDO to ensure infrastructure for growth (incl jobs, health, education, transport) is planned across the District. 	Ensuring the Kāpiti economy thrives, so that people can 'make a living' in our District.	E Enable residents to earn a living in Kāpiti, through increased tourism and economic development.	<ul style="list-style-type: none"> Implement the economic development strategy. Support and nurture the EDKB. Review regulatory fees structure. 	Ensuring Kāpiti Council engages well, and delivers value locally.	J Lift mana and pride in KCDC's operational culture so that we deliver more value to you.	<ul style="list-style-type: none"> Introduce new feedback approach to ensure values-based engagement goals are achieved. Support participation in engagement. Report on progress to achieve trust and confidence goals.
A healthy, enhanced natural environment for us to live as a part of, so that we are resilient to climate change, as our population grows.	C Develop a climate strategy, to reach our bold emissions reduction goals, and an environment strategy to set out the state of the Environment, and how we enhance it.	<ul style="list-style-type: none"> Introduce new coastal and flood risk rules that address CAP recs. Determine climate adaptation actions for future years. Implement Climate and Environment action plans to deliver on goals. Be a role model - implement sustainable practices. 	Improving access to affordable, warm, dry and safe housing options that meet our local need.	F Implement the housing strategy.	<ul style="list-style-type: none"> Improve access to social housing through partnership. Introduce older persons housing strategy incl. Council's role in housing. 	Improving trust and confidence in our role and service for the community we serve.	K Support KCDC to remain on-track and improve accountability.	<ul style="list-style-type: none"> Assess community 'happiness' and gaps in meeting 'needs'. Be transparent about decisions that impact rates now and in the future. Optimise the use of funding to improve effectiveness.

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